

**Town of Otis Revitalization Committee Meeting Minutes**  
**Otis Town Hall**  
**January 21, 2026 9:00 AM**

**TOR Members' Present:** Stacey Schultze, Tim Wighton, Celeste Watman, Cynthia Fletcher, Hal Kobrin, and Susan Ebitz

**Other Attendees:** Brandi Page, Terry Gould, Larry Gould, Mark Anthony, Ross Knowles

**MA Economic Development:** Ben Murphy

**Consultants:** Eric Halvorsen and Aishwarya Kulkarni from RKG Associates

1. Stacey called the Revitalization Committee meeting to order at 9:07 am
2. Site visit with consultants for the MA Economic Development Real Estate Technical Assistance Grant.
  - Introductions were made, and then the group walked to the downtown areas, discussing site-specific, relevant information for each.
  - The group returned to the meeting room to discuss areas for the consultants to focus on regarding economic development opportunities for underutilized properties in town. The final recommendations will be made by the MassDevelopment Technical Assistance Team by June.
3. The meeting was adjourned at 11:34 am

Respectfully submitted,  
Susan Ebitz, TOR Secretary